Mackenzie Valley Land and Water Board Financial Statements March 31, 2017

Financial Statements

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Independent Auditors' Report

To the Board of Directors of Mackenzie Valley Land and Water Board

We have audited the accompanying financial statements of Mackenzie Valley Land and Water Board ("the Board") which comprises the statement of financial position as at March 31, 2017 and the statements of operations, changes in net assets (deficit), and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Public Sector Accounting Standards for Not-for-Profit Organizations, and such for internal control as management determines is necessary to enable preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion

Opinion

In our opinion, these financial statements present fairly, in all material respects, the financial position of the Board as at March 31, 2017 and the results of its operations for the year then ended in accordance with Public Sector Accounting Standards for Not-for-Profit Organizations.

Yellowknife, Northwest Territories July 14, 2017

Chartered Professional Accountants

Gowe Markey LEP

| Statement of Financial Pe | osition |
|---------------------------|---------|
|---------------------------|---------|

| Statement of Financial Position | | | | | |
|---|-----------------------|----|-------------|--|--|
| As at March 31, | 2017 | | | | |
| Assets | | | | | |
| Current | | | | | |
| Cash | \$ 7,870 27,922 | \$ | - 49,571 | | |
| Accounts receivable (Note 4) Prepaid expenses | 15,450 | | 1,399 | | |
| Tropaid experieds | | | | | |
| | 51,242 | | 50,970 | | |
| Capital assets (Note 5) | 15,022 | | 20,143 | | |
| | \$ 66,264 | \$ | 71,113 | | |
| | | | | | |
| Liabilities | | | | | |
| Current | | | | | |
| Bank indebtedness (Note 6) | \$ - | \$ | 142,403 | | |
| Accounts payable and accrued liabilities (Note 7) | 132,399 | | 265,413 | | |
| Deferred contributions (Note 8) | 312,604 | | 36,915 | | |
| | 445,003 | | 444,731 | | |
| | | | | | |
| Net Assets (Deficit) | | | | | |
| Investment in capital assets | 15,022 | | 20,143 | | |
| Unrestricted net assets (deficit) | (393,761) | | (393,761) | | |
| | (378,739) | | (373,618) | | |
| | \$ 66,264 | \$ | 71,113 | | |

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Commitments (Note 11)

Approved on behalf of the Board

_ Director

Statement of Operations

| For the year ended March 31, | | 2017 Budget (Unaudited) | | 2017 Actual | | 2016 Actual |
|--|----|-------------------------------|---|----------------|----|----------------|
| _ | | | | | | |
| Revenue | | | | | | |
| Government of Canada - Department of Indigenous Affairs and Northern Development | | | | | | |
| Core | \$ | 2.400.000 | \$ | 2,400,000 | \$ | 2,400,000 |
| Deh Cho Panel (Schedule 1) | Ψ | 295,459 | Ψ | 295,459 | φ | 200,000 |
| Public Hearings (Schedule 2) | | 190,000 | | 190,000 | | 90,000 |
| Mackenzie Valley Resource Management Act | | - | | 8,750 | | - |
| Government of the Northwest Territories | | | | 3,100 | | |
| Landfarm Guidelines Development (Schedule 3) | | 30,000 | | 30,000 | | _ |
| Landfill Closure Guidelines Development | | - | | - | | 10,000 |
| Transfer to deferred revenue | | | | (275,689) | | (36,915) |
| | | 2,915,459 | *************************************** | 2,648,520 | | 2,663,085 |
| Core expenditures | | | | | | |
| Advertising | | 15,000 | | 4,508 | | 7,447 |
| Amortization | | 13,000 | | 8.080 | | 22,915 |
| Computer support | | 51,500 | | 65,886 | | 58,661 |
| Honoraria | | 179,800 | | 125.075 | | 179,026 |
| Hospitality | | 10,000 | | 3.833 | | 9.831 |
| Insurance | | 8,200 | | 5,864 | | 5,758 |
| Meeting room rentals | | 1,000 | | 2,731 | | 2,692 |
| Office rent | | 264,000 | | 243,874 | | 244,287 |
| Office services and supplies | | 123,000 | | 153,084 | | 168,702 |
| Professional fees - legal | | 92,000 | | 69,586 | | 77,460 |
| Professional fees - accounting | | 15,000 | | 8,138 | | 17,147 |
| Training | | 20,000 | | 23,039 | | 19,687 |
| Travel - board | | 47,500 | | 37,030 | | 25,637 |
| Travel - panel | | 23,500 | | 5,715 | | 2,059 |
| Travel - staff | | 20,000 | | 14,670 | | 30,995 |
| Wages and benefits | | 1,529,500 | | 1,466,866 | | 1,489,563 |
| Dragues avenuelitures | | 2,400,000 | | 2,237,979 | | 2,359,808 |
| Program expenditures Deh Cho Panel (Schedule 1) | | 295,459 | | 216,203 | | 200,043 |
| Hearings (Schedule 2) | | 190,000 | | 165,237 | | 90,110 |
| Landfarm Guidelines Development (Schedule 3) | | 30,000 | | 30,000 | | - |
| Landfill Closure Guidelines Development | | - | | - | | 12,424 |
| Mackenzie Valley Resource Management Act | | _ | | 4,222 | | , |
| | | 2,915,459 | | 2,653,641 | | 2,662,385 |
| Funding to reduce prior year deficit | | _ | | - | | |
| Excess revenue over expenditures before other items | | - | | (5,121) | | 700 |
| Transfer to (from) capital assets | | | | 5,121 | | (3,277) |
| Excess revenues (expenditures) | \$ | • | \$ | - | \$ | (2,577) |

Statement of Changes in Net Assets (Deficit)

| For the year ended March 31, | estment in ital assets | Unrestricted net assets | | | | 2016 |
|--------------------------------------|-------------------------------|-------------------------|-----------|----|--------------|-----------|
| Balance, beginning of year | \$ 20,143 | \$ | (393,761) | \$ | (373,618) \$ | (374,318) |
| Excess of revenues (expenditures) | - | | (5,121) | | (5,121) | 700 |
| Funding to reduce prior year deficit | - | | - | | - | - |
| Investment in capital assets | 2,959 | | (2,959) | | - | - |
| Amortization of capital assets | (8,080) | | 8,080 | | _ | - |
| Balance, end of year | \$ 15,022 | \$ | (393,761) | \$ | (378,739) \$ | (373,618) |

Statement of Cash Flows

| For the year ended March 31, | 2017 | 2016 |
|--|------------|-------------------------------------|
| | | |
| Cash provided by (used in) | | |
| Operating activities | | |
| Excess (revenue) expenditures | \$ (5,121) | \$ 700 |
| Item not affecting cash | | |
| Amortization | 8,080 | 22,915 |
| Change in non-cash operating working capital | | |
| Accounts receivable | 21,649 | 164,178 |
| Prepaid expenses | (14,051) | 21,755 |
| Accounts payable and accrued liabilities | (133,012) | (149,743) |
| Deferred contributions | `275,689 | ` 36, ['] 915 ['] |
| | 153,234 | 96,720 |
| | | |
| Investing activity | | |
| Purchase of capital assets | (2,959) | (26,192) |
| Ohanna in hankindakkaduaan | 450 275 | 70 500 |
| Change in bank indebtedness | 150,275 | 70,528 |
| Bank indebtedness, beginning of year | (142,405) | (212,933) |
| Bank indebtedness, end of year | \$ 7,870 | \$ (142,405) |

Notes to Financial Statements

March 31, 2017

1. Organization and Jurisdiction

The Mackenzie Valley Land and Water Board (the "Board") is established under the *Mackenzie Valley Resource Management Act*. It monitors and approves the land and water use in areas where there are no settled claims.

The Board is exempt from income tax under section 149(1)(I) of the Income Tax Act.

2. Significant Accounting Policies

These financial statements have been prepared in accordance with Public Sector Accounting Standards for Not-for-Profit Organizations (PSA-NPO) as issued by the Public Sector Accounting Board (PSAB).

(a) Financial instruments

The Board classifies its financial instruments at cost or amortized cost. The Board's accounting policy for this financial instrument category is as follows:

This category includes cash, accounts receivable, and accounts payable and accrued liabilities. They are initially recognized at cost and subsequently carried at amortized cost using the effective interest rate method, less any impairment losses on financial assets.

Transaction costs related to financial instruments in the amortized cost category are added to the carrying value of the instruments.

Write-downs on financial assets in the amortized cost category are recognized when the amount of a loss is known with sufficient precision, and there is no realistic prospect of recovery. Financial assets are then written down to net recoverable value with the write-down being recognized in the statement of operations.

(b) Capital assets

Capital assets are recorded in the investment in capital assets fund at cost. Amortization is recorded in the investment in capital assets fund using the declining balance method and the straight-line method at the annual rates set out in Note 5.

(c) Revenue recognition

The Board follows the deferral method of accounting for contributions. Restricted contributions are recognized as revenue in the year in which the related expenses are incurred. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and its collection is reasonably assured. Contributions which are not expensed in the current year are set up as deferred funding or refundable contributions that must be repaid to the contributor.

Notes to Financial Statements

March 31, 2017

2. Significant Accounting Policies (continued)

(d) Use of estimates

The preparation of financial statements in conformity with Public Sector Accounting Standards for Not-for-Profit Organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the updated amounts of revenues and expenses during the period. Actual results could differ from those estimates.

(e) Allocation of expenditures

The Board allocates expenditures according to the contribution agreement to which the expenditure relates. The expenditures are any direct cost related to the fulfillment of the contribution agreement. The costs are then allocated to the contribution agreement based on the actual amount of the expenditure.

Wages and benefits are allocated to contribution agreements based on the time spent working on the fulfillment of the agreement. The percentage of individual staff wages and benefits that are allocated to each project range from 0-100%.

Office administrative costs are allocated to contribution agreements that allow such costs to be allocated. Office administrative costs are allocated based on the percentage of staff time required to fulfill that contribution agreement.

(f) Employee future benefits

The Board has a defined contribution plan providing pension and post-employment benefits for its employees. The cost of the defined contribution plan is recognized based on the required contribution by the Board during each period.

A provision has been made for the Board's liability for employee future benefits arising from services rendered by employees to the statement of financial position date. A provision has also been made for the Board's obligation relating to unused vacation and lieu time. This amount is not separately funded.

Notes to Financial Statements

March 31, 2017

3. Future changes to significant accounting policies

(a) Related party disclosures, Section PS 2200

PSAB approved Section PS 2200, Related Party Disclosures. This Section is effective for fiscal periods beginning on or after April 1, 2017. Earlier adoption is permitted. This Section defines related parties and establishes disclosures required for related party transactions. It is expected that reasonable efforts would be made to identify related party transactions. This may involve adopting policies and procedures designed to ensure that these transactions are appropriately identified, measured and disclosed in the financial statements. Not all related party relationships or transactions occurring between related parties are required to be disclosed. Disclosure is generally required when related party transactions have occurred at a value different from that which would have been arrived at if the parties were unrelated. However, not all of these transactions are reportable under this Section. Only those transactions that have or could have a material financial effect on the financial statements are disclosed.

The impact of the transition to this accounting standard has not yet been determined.

(b) Assets, Section PS 3210

PSAB approved Section PS 3210, Assets. This Section is effective for fiscal periods beginning on or after April 1, 2017. Earlier adoption is permitted. This Section provides guidance on how to apply the definition of assets as set out in Section PS 1000, and establishes standards for disclosure of assets except certain specific types of assets, which are dealt with in other Sections.

The impact of the transition to this accounting standard has not yet been determined.

(c) Contractual Rights, Section PS 3380

PSAB approved Section PS 3380, Contractual Rights. This Section is effective for fiscal periods beginning on or after April 1, 2017. Earlier adoption is permitted. This Section defines and establishes standards for disclosure of rights to economic resources arising from contracts or agreements that will result in both an asset and revenue in the future except certain specific types of contractual rights.

The impact of the transition to this accounting standard has not yet been determined.

(d) Inter-entity Transactions Section PS 3420

PSAB approved Section PS 3420, Inter-entity Transactions. This Section is effective for fiscal periods beginning on or after April 1, 2017. Earlier adoption is permitted. This Section establishes standards on how to account for and report transactions between public sector entities that comprise a government's reporting entity from both a provider and recipient perspective. This section may be applied in conjunction with Related Party Disclosures, Section PS 2200.

The impact of the transition to this accounting standard has not yet been determined.

Notes to Financial Statements

| March | 31. | 2017 |
|----------|-----|------|
| iniai oi | | |

4. Accounts Receivable 2017 2016 Goods and services tax Trade \$ 18,830 \$ 14,936 \$ 14,936 \$ 9,092 \$ 34,635 \$ 27,922 \$ 49,571

Allowance for doubtful accounts for the year ended March 31, 2017 is nil (2016 - nil).

5. Capital Assets

| | | | | | 2017 | 2016 |
|--|------------------------------|---|---|----|---------------------------|---------------------------------|
| | Rate | Cost | umulated ortization | ľ | Net Book Value | Net Book Value |
| Furniture and fixtures Computer equipment Computer software Leasehold improvements | 20% 30% 100% SL/3yr | \$ 193,453 48,833 231,677 387,911 | \$ 183,231 44,033 231,677 387,911 | \$ | 10,222 4,800 - - | \$ 9,480 10,663 - - |
| | | \$ 861,874 | \$ 846,852 | \$ | 15,022 | \$ 20,143 |

6. Bank Indebtedness

The Board has an operating line of credit with the Canadian Imperial Bank of Commerce (CIBC) with a limit of \$150,000, bearing interest at CIBC's prime plus 2.50%.

7. Accounts Payable and Accrued Liabilities

| | \$ | 132,399 | \$ | 265,411 | |
|--|----|-----------------------|----|------------------|--|
| Wages and benefits payable Vacation and time in lieu liability | Ψ | 33,679 56,144 | Ψ | 82,230 86,294 | |
| Accounts payable and accrued liabilities | \$ | 2017 42.576 | \$ | 2016 96,887 | |

8. Deferred Contributions

| | 2017 | 2016 | |
|--|---------------|--------------|--|
| Government of Canada - Department of Indigenous Affairs and Northern Development | \$ 312,604 | \$ 36,915 | |

Notes to Financial Statements

March 31, 2017

9. Interfund Transfer

The amount of \$2,959 (2016 - \$26,192) consists of the transfers from the unrestricted net assets (deficit) fund to the investment in tangible capital assets fund for the acquisition of capital assets.

10. Financial Instruments

The Board is exposed to credit and liquidity risks from its financial instruments. Qualitative and quantitative analysis of the significant risk from the Board's financial instruments by type of risk is provided below:

Credit risk

Credit risk is the risk of financial loss to the Board if a debtor fails to make payments of interest and principal when due. The Board is exposed to this risk relating to its accounts receivable.

Accounts receivable are from government agencies. Credit risk related to accounts receivable is mitigated by internal controls as well policies and oversight over arrears for ultimate collection. Management has determined that no accounts receivable required impairment.

There have been no significant changes from the previous year in the exposure to risk or policies, procedures, and methods used to measure the risk.

The Board's maximum exposure to credit risk is represented by the financial assets for a total of \$27,922 (2016 - \$49,571).

Liquidity risk

Liquidity risk is the risk that the Board cannot repay its obligations when they become due to its creditors. The Board does have a liquidity risk in the accounts payable and accrued liabilities of \$132,399 (2016 - \$265,413). The Board reduces its exposure to liquidity risk by ensuring that it documents when authorized payments become due and maintains a line of credit to repay trade creditors.

There have been no significant changes from the previous year in the exposure to risk or policies, procedures, and methods used to measure the risk.

11. Commitments

The Board has entered into contracts for office equipment and lease of office premises with the following future minimum payments:

| | Equ | ipment | Office | Total |
|------------------------------|-----|----------------------|---|---|
| 2018 2019 2020 2021 | \$ | 16,438 770 577 | \$ 239,313 239,313 239,313 59,828 | \$ 255,751 240,083 239,890 59,828 |
| LVL | \$ | 17,785 | \$ 777,767 | \$ 795,552 |

Notes to Financial Statements

March 31, 2017

12. Pension Plan

Participating employers in the Plan, including the Board are required to make contributions to the plan of 8% (2016 - 8%) of pensionable earnings, and to remit employee contributions of 8% (2016 - 8%). These contributions cover current service costs and a provision for adverse deviation.

The Plan is governed by the *Northern Employee Benefits Services Pension Plan Act* (in force October 1, 2015) (the Act) and a Plan text document maintained by the administrator of the Plan. Both the Act and the Plan text document provide that participating employers are liable for their share of any funding shortfalls in the Plan as determined on a going concern basis, and on Plan windup. The Act and the Plan text document provide any going concern shortfalls, should they arise, are to be paid down over no more than 15 years and that contribution rates may be increased if necessary to do so.

Pursuant to the Act, the Plan is exempt from compliance with the Pension Benefits Standards Act, 1985 (PBSA) and is not required to be funded on a solvency basis.

As at January 1, 2016, the NEBS Pension Plan had a going concern surplus of \$12,500,000 (2015 - \$2,600,000) and a funded ratio of 109% (2016 - 102%). The Plan serves 2,481 employee members and 93 participating employees

During the year contributions made by the Board to the NEBS pension plan totaled \$86,774 (2016 - \$80,845).

13. Comparative Figures

The financial statements have been reclassified, where applicable, to conform to the presentation used in the current year.

14. Budget

The budget figures presented are unaudited, and are those approved by the Board.

15. Economic Dependence

The Board is dependent upon funding in the form of contributions from Indigenous Affairs and Northern Development Canada. Management is of the opinion that if the funding was reduced or altered, operations would be significantly affected.

16. Related Party Transactions

During the year, honoraria the travel expenditures were paid to members of the Board of Directors. These expenditures were in the normal course of the Board's operations and were measured at the exchange amount.

Schedule 1 - Deh Cho Panel

| For the year ended March 31, | (U | 2017 Budget naudited) | 2017 Actual | | 2016 Actual |
|---|---|---|---|-------------|--|
| Revenue Government of Canada - Department of Indigenous Affairs and Northern Development | \$ | 295,459 | \$ 295,459 | \$ | 200,000 |
| Expenditures Accounting Legal Honoraria Office services and supplies Professional fees Salaries Travel - board Travel - staff | | 5,000 30,000 56,000 15,000 45,000 142,459 2,000 | 5,000 - 20,950 12,762 25,609 151,882 - - | Andrews are | 4,000 6,078 33,200 - - 143,337 11,309 2,119 |
| | *************************************** | 295,459 | 216,203 | | 200,043 |
| Excess revenue (expenditures) | | - | 79,256 | | (43) |
| Transfer to deferred contributions | | - | (79,256) | | _ |
| Excess of revenues (expenditures) | \$ | <u>-</u> | \$ - | \$ | (43) |

Schedule 2 - Public Hearings

| For the year ended March 31, | 2017 Budget (Unaudited) | | | 2017 Actual | | 2016 Actual | |
|---|-------------------------------|---------|----|----------------|----|----------------|--|
| Revenue Government of Canada - Department of Indigenous Affairs | | | | | | | |
| and Northern Development | \$ | 190,000 | \$ | 190,000 | \$ | 90,000 | |
| Expenditures | | | | | | | |
| Board travel | | 12,500 | | 13,001 | | 435 | |
| Honoraria | | 27,500 | | 23,350 | | 5,551 | |
| Legal | | 50,000 | | 77,005 | | 57,495 | |
| Meeting costs | | 10,000 | | 2,051 | | 540 | |
| Office services and supplies | | 4,500 | | 2,347 | | 1,185 | |
| Salaries | | 35,000 | | 37,318 | | - | |
| Technical fees | | 50,500 | | 10,165 | | 24,904 | |
| | | 190,000 | | 165,237 | | 90,110 | |
| Excess revenue (expenditures) | | - | | 24,763 | | (110) | |
| Transfer to deferred contributions | | | | (24,763) | | | |
| Excess of revenues (expenditures) | \$ | • | \$ | - | \$ | (110) | |

Schedule 3 - Landfarm Guidelines Development

| For the year ended March 31, | (Uı | 2017 Budget naudited) | 2017 Actual | 2016 Actual |
|---|--|-----------------------------|----------------|----------------|
| Revenue | | | | |
| Government of the Northwest Territories - Department of Environment and Natural Resources | \$ | 25,000 \$ | 25,000 | \$ - |
| Government of the Northwest Territories - Inuvialuit Water Board | | 5,000 | 5,000 | |
| | y a planta por transcer and tra | 30,000 | 30,000 | - |
| Expenditures | | | | |
| Technical consultation fees | | 30,000 | 30,000 | - |
| | | 30,000 | 30,000 | - |
| Excess revenue (expenditures) | \$ | - \$ | - | \$ ~ |